

## Mission Statement

To systematically and cost effectively manufacture and supply consistently high quality products and services thus achieving customer satisfaction profitably and thereby ensuring the financial well being of the company and maximum returns to the shareholders.

# Corporate Strategy

Retain market share leadership through quality and price competitiveness while creating value as a low cost producer.



### **CONTENTS**

Company Information	 03
Directors' Report	 04-05
Balance Sheet	 06
Profit & Loss Account	 07-08
Cash Flow Statements	 09
Statement of Changes in Equity	 10
Notes to the Financial Statements	 11-14



### **COMPANY INFORMATION**

### **BOARD OF DIRECTORS:**

Mr. Hussain Jamil Mr. Mr. Ahsan Jamil

Mr. Ali Jamil

Mr. Shahid Jamil

Mrs. Deborah Jamil Mrs. Ayesha Khan

Mr. Ashiq Hussain Qureshi

**AUDIT COMMITTEE:** 

Mr. Hussain Jamil

Mrs. Ayesha Khan

Mr. Ashiq Hussain Qureshi

Chairman Member Member

Chairman/Executive Director

Chief Executive Officer

Non-Executive Director Non-Executive Director

COMPANY SECRETARY:

Mr. Habib Ur Rehman Siddiqui

### **CHIEF FINANCIAL OFFICER:**

Mr. Ali Adil

### **BANKERS:**

Askari Commercial Bank Limited

Habib Bank Limited

Citi Bank N. A

The Bank of Khyber

### **AUDITORS:**

Khalid Majid Rahman Sarfaraz

Rahim Iqbal Rafiq

Chartered Accountants

### **LEGAL ADVISOR:**

M/s. Ebrahim Hosain

Advocate & Corporate Council

### **FACTORIES:**

- Plot No. 112-113, Phase V, Industrial Estate Hattar, District Haripur, N.W.F.P., Tel: (0995) 617682-3, Fax: (0995) 617074 Email: plant\_h@ecopack.com.pk
- F-248, Near Fire Brigade, S.I.T.E, Karachi. Tel: (021) 2569549-52, Fax: (021) 2569436
   Email: headoffice@ecopack.com.pk

## REGISTERED & CORPORATE OFFICE:

F-248, Near Fire Brigade, S.I.T.E., Karachi. Tel: (021) 2569549-52,

Fax: (021) 2569436

Email: headoffice@ecopack.com.pk

### **REGISTRAR OFFICE:**

Technology Trade (Pvt.) Ltd.

241-C, Dagia House Block-2, P.E.C.H.S., Karachi.

Tel: (021) 4391316-7 Fax: (021) 4391318



### DIRECTOR'S REPORT

The board of directors of Ecopack Limited is pleased to herewith present its report for the 9-month period ended 31st March, 2007.

#### Sales and Operations:

Bottle and preform quantitative sales grew by 18.4% over the same period last year while sales revenues were slightly down (5.2%) over the same period. Quantitative sales growth although healthy, was still below plan for the period under review. This was mainly on account of (i) temporary disruptions in supply of carbon dioxide (CO<sub>2</sub>) to our main customers in the carbonated soft drink (CSD) industry (ii) delays in start up of customers capacity expansion projects and (iii) nationwide rains in March '07 depressed demand for beverage drinks. Sales revenue too was affected by this, as by the fact that our sales mix is changing in favour of the potentially fast growth sectors of preforms and small PET bottles where per piece prices are, however, lower. Although preform sales comprise a small base of company sales, their sales trend continued to grow at a rapid rate. The rainy month of March '07 preform sales alone almost reached a third of preform sales for the rest of the period under review. Your company also successfully commenced its debut of preform export in the last quarter.

#### **Financial Results:**

Gross margins dropped by 2% compared to same period last year mainly on account of rise in raw material costs, which in the off-season were not recoverable. Operating costs added a further 1% to margin slippage mainly from increases in human resource costs. This rise in cost was necessary given our expanding operations beginning with the new bottle plant investment for through—the-wall supplies to Pepsi Islamabad and our enhancement of preform capacity at our Hattar factory. The most substantial increase in costs was financial charges, which increased by nearly Rs.34 million (83%) over same period last year. Financial charges have increased mainly on account of rising KIBOR, your company's increase in debt for capacity expansions, and highest ever pre-season stock inventory. As a consequence your company has a bottom line loss of Rs.20.5 million versus a profit after tax of Rs.26.5 million for the same nine-month period last year.

#### **Future Outlook:**

The long-term bottle supply agreement with the Pepsi Cola franchise bottler in Islamabad, M/s. Haidari Beverages Private Limited (HBPL) has now been successfully installed and trial production is currently being undertaken. Your company will, therefore, commence its first "on-premises" supplies during the current summer season from a brand new bottle manufacturing plant inside the HBPL factory. As informed earlier, the bottles will be supplied 'through the wall' straight into the customer's filling line. The significance of this landmark deal in Pakistan is not just in its substantial tie-up of customer sales volume, which will certainly help grow our business, but also the launching of a new business model for the beverage industry. Your company is now set to build new business alliances based on tried and tested valued corporate relationships in order to leverage core competences creating value and efficiencies simultaneously.



As the growth for PET packaging continues in Pakistan, customer on-premises supply chain arrangements for your company are expected to grow and flourish with other customers too. Future PET demand is expected to grow on the back of new pack size introductions in the CSD sector and the advent of increased competition in the bottled water market. The launch of Aquafina by Pepsi and Kinley by Coke will challenge the dominance of Nestle and the impending "water wars" means demands for PET preforms and bottles will be quite strong, which bodes well for your company.

Toward this objective, your company has undertaken investments in preform capacity expansion at the Hattar plant to profitably target the growing demand for preforms from customers with blowing machines. This plant too has been successfully installed last month and is also under trial production. This will enhance preform output substantially to meet growing demand in the local and export markets, adding a new revenue stream for your company.

The across the board investments by our customers in much larger bottle filling capacities and in the case of most MNC customers, their investment in state of the art filling technologies encourage us to believe that this supply side de-bottle necking will further accelerate conversion from glass bottles to PET containers. Therefore, Ecopacks' role as a supply-chain solution provider to its customers augurs well for the future growth and profitability of the company. Moreover, in the nearer term, your company expects to wipe out the nine-month loss and close the year with a profit.

### Staff and Acknowledgements:

The management of your company acknowledges and appreciates the impressive and well coordinated efforts undertaken by all levels of staff, managers and workers across the board for the implementation of the bottle blowing in-house facility at the Pepsi-Cola plant in Islamabad. The project has been implemented in record time given that the green light to embark on it was finally inked near the end of December 2006. Pending routine albeit mandatory approvals from Pepsi International, the blowing line is geared to commence full steam production by early May this year.

Also noteworthy is the simultaneous start up a brand new preform injection system by the Project team at your Hattar plant during March 2007.

For & on behalf of the Board of Directors

Dated: April 27, 2007

Karachi Ahsan Jamil (Chief Executive Officer)



# **CONDENSED INTERIM BALANCE SHEET** AS AT MARCH 31, 2007

Not	te	(UN-AUDITED) MARCH 31, 2007 ( Rupees	June 30, 2006
NON-CURRENT ASSETS			
Property, Plant & Equipment 5 Long term security deposits		1,007,959 9,013	833,473 8,875
CURRENT ASSETS			
Spares and loose tools		56,270	53,304
Stock in trade		434,268	226,971
Trade debts - unsecured considered good Loans and advances		98,606 53,331	135,781 35,604
Short term prepayments & deposits		3,449	1,898
Other receivables		42.032	11.287
Cash and bank balances		723	7,046
		688,679	471,892
TOTAL ASSETS		1,705,651	1,314,239
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES Share Capital Authorised 50,000,000 ( June 2006 : 25,000,000) Ordina shares of Rs. 10 each	ıry	500,000	250,000
Issued, subscribed and paid-up		229,770	164,121
Reserves		70,590	145,699
		300,360	309,820
SURPLUS ON REVALUATION OF FIXED ASSET	S	95,164	102,324
NON-CURRENT LIABILITIES			
Loang term loans - Secured		501,746	306,668
Liability against assets subject to finance lease		21,853	27,693
Deferred liabilities		98,303	98,265
		621,902	432,626
CURRENT LIABILITIES		,	
Trade and other payables		384,580	303,182
Accrued mark-up on loans		19,502	8,324
Short term finances Current portion of long term liabilities		172,608 98,287	64,231 84,131
Taxation		13,249	9,600
		688,225	469,468
CONTINGENCIES AND COMMITMENTS 6		-	-
TOTAL EQUITY AND LIABILITIES		1,705,651	1,314,239

The annexed notes form an integral part of these financial statements.  $\,$ 

CHAIRMAN CHIEF EXECUTIVE OFFICER



# CONDENSED INTERIM PROFIT & LOSS FOR THE NINE MONTHS

			Tot		
1	Note	Jul-Mar 07	Jul-Mar 06	Jan-Mar 07	Jan-Mar 06
		Rs.	Rs.	Rs.	Rs.
L					
Net Sales	7	728,298	768,448	203,603	223,654
Cost of goods sold	8	(606,627)	(623,332)	(191,309)	(181,111)
Gross Profit		121,671	145,116	12,295	42,543
Operating expenses:					
Administration		(32,191)	(27,851)	(10,387)	(10,496)
Selling & distribution		(32,700)	(34,385)	(10,134)	(11,217)
		(64,891)	(62,236)	(20,522)	(21,713)
Operating Profit / (Loss)		56,780	82,880	(8,227)	20,830
Financial charges & others:					
Financial charges		(74,112)	(40,511)	(27,364)	(14,982)
Workers' profit participation f	fund	-	(2,237)	-	(326)
Other income		3,818	2,368	2,228	676
		(70,294)	(40,380)	(25,136)	(14,632)
Profit / (Loss) before tax		(13,514)	42,500	(33,363)	6,197
Taxation - Current		(3,650)	(3,842)	(1,019)	(1,118)
- Deferred		(3,312)	(12,180)	-	-
		(6,962)	(16,022)	(1,019)	(1,118)
Net Profit / (Loss)		(20,475)	26,478	(34,381)	5,079
Earning per share-basic and d	liluted	(0.89)	1.22	(1.45)	0.22

The annexed notes form an integral part of these financial statements

CHAIRMAN



# ACCOUNT ( UN-AUDITED ) ENDED MARCH 31, 2007

( Rupees in '000 )

Hattar				Kar	achi		
Jul-Mar 07	Jul-Mar 06	Jan-Mar 07	Jan-Mar 06	Jul-Mar 07	Jul-Mar 06	Jan-Mar 07	Jan-Mar 06
Rs.							
686,515	666,274	187,126	199,782	129,507	126,604	30,022	41,625
(569,737)	(532,572)	(172,073)	(158,700)	(124,614)	(115,190)	(32,781)	(40,164)
116,779	133,702	15,054	41,082	4,892	11,414	(2,759)	1,461
(26,467)	(23,263)	(8,797)	(8,608)	(5,724)	(4,589)	(1,590)	(1,889)
(27,102)	(27,406)	(8,276)	(8,664)	(5,598)	(6,979)	(1,858)	(2,553)
(53,569)	(50,669)	(17,074)	(17,271)	(11,322)	(11,568)	(3,448)	(4,442)
63,210	83,034	(2,020)	23,810	(6,430)	(154)	(6,207)	(2,981)

CHIEF EXECUTIVE OFFICER



## CASH FLOW STATEMENT ( UN-AUDITED ) FOR THE NINE MONTHS ENDED MARCH 31, 2007

CASH FLOW FROM OPERATING ACTIVITIES	March 31, 2007 ( Rupees	March 31, 2006 s in '000)
Profit before taxation	(13,514)	42,500
Adjustment for non cash charges: Depreciation	45,495	36,372
Gain on disposal of fixed assets Provision for WPPF	(290)	2,237
Provision for gratuity Financial charges	2,818 74,112	1,433 40,511
Cash flow from operating activities before working capital changes	122,135	80,552 123,052
(Increase) / Decrease in current assets:		
Spares & loose tools Stock in trade	(2,966) (207,296)	(4,759) (51,402)
Trade debts Loans & advances Short term prepayments & deposits	37,175 (17,727) (1,551)	2,735 (29,923) 304
Other receivables	(21,969)	(10,893)
Net increase in current assets	(214,334)	(93,938)
Increase / ( Decrease ) in Trade & Other Payables	85,951	78,358
Other payments: Financial charges paid Gratuity paid WPPF paid Taxes Paid	(67,308) (2,239) (4,554) (8,776)	(40,763) (282) (2,804) (628)
Net cash (Outflow ) / inflow from operating activities	(82,878) (102,639)	(44,477) 62,995
CASH FLOW FROM INVESTING ACTIVITIES Fixed capital expenditure Capital work-in-progress Long term security deposits increased Proceeds from disposal of fixed assets Net cash outflow from investing activities	(42,774) (173,034) (138) 481 (215,464)	(146,963) 44,014 (926) (103,875)
CASH FLOW FROM FINANCING ACTIVITIES Long term loan obtained		79,467
Repayment of long term loans Leases acquired	256,528 (49,450) 9,266	(29,694)
Finance lease repaid Net cash inflow from financing activities	(12,941)	(10,258)
Net Increase in cash and cash equivalents Cash and cash equivalents at the beginning of the period	(114,700) (57,185)	(1,365) 2,515
Cash and cash equivalents at the end of the period	(171,885)	1,149

The annexed notes form an integral part of these financial statements.

CHAIRMAN

CHIEF EXECUTIVE OFFICER



# STATEMENT OF CHANGES IN EQUITY (UN-AUDITED) FOR THE NINE MONTHS ENDED MARCH 31, 2007

NOTE	Share Capital	Unappropriated Profit	Total
		(Rupees in '000	)
Balance as on July 01, 2005	142,714	69,720	212,434
Correction of error 9		3,765	3,765
Balance as on July 01, 2005 - Restated	142,714	73,484	216,198
Issue of Bonus shares @ 15%	21,407	(21,407)	-
Profit from Jul 2005 to Mar 2006	-	26,478	26,478
Profit from April 2006 to June 2006	-	43,892	43,892
Transfer from surplus on revaluation of fixed assets, current year - net of deferred tax	-	23,252	23,252
Balance as at July 01, 2006 - Restated	164,121	145,698	309,819
Issue of Bonus shares @ 40%	65,648	(65,648)	-
Net ( Loss ) from Jul 2006 to Mar 2007	-	(20,475)	(20,475)
Transfer from surplus on revaluation of fixed assets, current period - net of deferred tax	-	11,015	11,015
Balance as at March 31, 2007	229,770	70,590	300,360

The annexed notes form an integral part of these financial statements

CHAIRMAN CHIEF EXECUTIVE OFFICER



### NOTES TO THE FINANCIAL STATEMENTS FOR THE NINE MONTHS ENDED MARCH 31, 2007

#### 1. STATUS AND NATURE OF BUSINESS

The company was incorporated on 25 August 1991 as a private limited company under the Companies Ordinance, 1984. It was converted as a public limited company on April 29, 1992 and subsequently in March 1994 was listed at Karachi Stock Exchange. The registered office of the Company is situated at F-248, Near Fire Brigade S.I.T.E., Karachi. The principal activity of the company is to manufacture and sale of Poly Ethylene Terepthalat (PET) bottles and preforms for beverage and non-beverage industry. The company is the market leader in PET manufacturing for the beverage industry in Pakistan. Its two manufacturing facilities are located in the province of Sindh at Karachi and in the province of NWFP at Hattar.

- 2. These condensed interim financial statements are un-audited and have been prepared in accordance with the International Accounting Standard 34 "interim Financial "Reporting" and are being submitted to the shareholders as required under section 245 of the Companies Ordinance, 1984 and the listing regulations of the Karachi, Lahore and Islamabad Stock Exchanges. These condensed interim financial statements do not include all of the information required for full annual financial statements, and should be read in connection with the financial statements of the company for the year ended June 30, 2006.
- The accounting policies adopted and methods of computation followed for the
  preparation of these financial statements are the same as those applied in
  preparing the financial statements for the year ended June 30, 2006.

### 4. ESTIMATES AND JUDGMENTS

The preparation of condensed interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. However, actual results may differ from these estimates.

In preparing these condensed interim financial statements, the significant judgments made by management in applying the company's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the financial statements as at and for the year ended June 30, 2006.



March 31, June 30, 2007 2006

( Rupees in '000)

### 5. PROPERTY, PLANT & EQUIPMENT

Additions in operating assets during the period :

Capital work in progress
Piping Work & Electrification
Building, Plant & Machinery
Blow & Injection Moulds
Vehicles
Others

173,034	(118,830)
2	14,887
14,308	253,100
13,940	15,690
4,426	7,563
14,463	5,990
220,173	178,400

### 6. CONTINGENCIES AND COMMITMENTS

### 6.1 Contingency

There is no change in the contingency as already disclosed in the audited financial statements for the year ended June 30, 2006.

### **6.2** Commitments

Commitments in respect of letters of credit of raw materials and imported machines amounting to Rs. 37.940 million as at balance sheet date ( June 2006: Rs.23.072 million )

### 7. INTERSEGMENT SALES & PURCHASES

	For the 9 months ended Mar-07	For the 9 months ended Mar-06	For the Quarter ended Mar-07	For the Quarter ended Mar-06
Inter-segment Sales and Purchases				
between Hattar and Karachi plant				
have been reported in respective				
segments and eliminated from				
total. Transactions among business				
segments recorded at cost are:	87,724	24,430	13,545	17,754



### 8. COST OF GOODS SOLD

PARTICULARS	Jul-Mar 07	Jul-Mar 06	Jan-Mar 07	Jan-Mar 06
Raw material consumed	592,501	478,309	180,983	137,735
Packing material consumed	34,369	27,530	10,614	8,334
Salaries, wages & other benefits	42,507	35,817	13,696	11,806
Travelling & conveyance	1,149	1,800	32	792
Professional charges	403	465	359	128
Vehicle repair & maintenance	4,743	2,945	1,427	1,046
Rent, rate & taxes	10,858	5,386	3,868	2,116
Repair & maintenance	2,807	5,101	532	2,190
Telephone	1,010	1,100	275	334
Printing, postage & stationery	673	660	186	213
Entertainment	948	778	205	144
Advertisement	23	-	23	-
Insurance	1,271	1,782	438	708
Medical	654	492	14	446
Electricity, gas & water	55,547	45,565	15,987	15,420
Freight, octroi & toll tax	2,884	1,295	550	576
Depreciation	43,220	34,569	15,930	12,569
Transportation factory workers	2,727	2,169	975	715
Consumable store	12,842	14,101	2,741	1,569
Lab tests	411	399	20	0.20
Courses & seminars fee	2	356		10
Miscellaneous	56	33	14	12
	811,605	660,653	248,870	196,862
Work in process				
Opening	57,256	27,067	139,507	33,165
Closing	(192,739)	(19,786)	(192,739)	(19,786)
5 11 6	(135,483)	7,281	(53,232)	13,379
COST OF GOODS MANUFACTURED	676,122	667,933	195,638	210,241
Finished goods				
Opening	46,568	36,167	111,734	51,638
Closing	(116,063)	(80,768)	(116,063)	(80,768)
2	(69,495)	(44,601)	(4,329)	(29,130)
COST OF GOODS SOLD	606,627	623,332	191,309	181,111
	000,027	023,332	171,007	101,111



### 9. CORRECTION OF ERROR

Previously the Company was providing for tax expenses by creating liability @ 0.5% of turn over. After the amendment in clause "C" to subsection 2 of Section 113 of Income Tax Ordinance, 2001 made through Finance Act, 2004, the Company has started recording deferred tax asset on minimum tax paid @ 0.5% of turnover. The change resulted in reduction of net deferred tax liability and increase in advance tax by Rs.3.7 million for the year 2005 and Rs.5.8 million for the year 2006. The correction has been made by adjusting the opening balance of retained earning and comparative figures for the year ended June 30, 2006 have been restated.

### 10. AUTHORISATION FOR ISSUE

These financial statements have been authorised for issue on April 27th, 2007 by the Board of Directors of the Company.

### 11. GENERAL

Figures have been rounded off to the nearest thousand of rupees.

CHAIRMAN	CHIEF EXECUTIVE OFFICER